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PROFESSIONAL EXPERIENCE

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|--------------|---|
| 2010-present | Director, Rudin Center for Transportation Policy and Management, Robert F. Wagner Graduate School of Public Service, New York University |
| 1987-2002 | Director, Taub Urban Research Center; Henry Hart Rice Professor of Urban Policy and Planning, Robert F. Wagner Graduate School of Public Service, New York University |
| 1992-1997 | Paulette Goddard Professor of Urban Planning Robert F. Wagner Graduate School of Public Service, New York University |
| 1983-1991 | Deputy to the Chairman, Governor's Council on Fiscal and Economic Priorities |
| 1987-1989 | Director, Urban Planning Program, Graduate School of Public Administration, New York University |
| 1981-1983 | Chairman, Interactive Telecommunications Program, Tisch School of the Arts, New York University |
| 1979-1981 | Associate Director, Center for Science and Technology Policy, New York University |
| 1973-1987 | Assistant and Associate Professor of Public Administration and Planning (successively), New York University |
| 1972-1973 | Instructor, School of Public Administration and Research Associate, Center for Urban Affairs, University of Southern California |

EDUCATION

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|--------|------|--|
| B.A., | 1969 | Northwestern University, Political Science |
| M.A., | 1970 | University of Washington, Political Science |
| Ph.D., | 1975 | University of Southern California, Urban Studies |

PUBLICATIONS**BOOKS**

Telecommunications and Productivity, Addison-Wesley Publishing Co.: Reading, MA, 1981 (editor and author of chapter).

ARTICLES

"The Stafford Act and Priorities for Reform," The Journal of Homeland Security and Emergency Management, 2009.

"New York: The City of the Telephone," New York Talk Exchange, 2008.

"From Beaver Pelts to Derivatives. Why New York City Thrives," Rothmans, December 17, 2007.

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"Decentralizing Manhattan Office Markets," Grid, Vol. 1: No. 1, Winter 1999.

"Net Equity: A Report on Income and Internet Access," Journal of Urban Technology, (with Steve Mitra), Vol. 5: No. 3, Dec. 1998.

"Technology and Cities," Cityscape, Vol. 53: No. 3, 1998.

"Tracking the 'Net: Using Domain Names to Measure the Growth of the Internet in U.S. Cities," Journal of Urban Technology, Vol. 4: No. 3, 1997.

"Reinventing the Central City as a Place to Live and Work," Housing Policy Debate, Vol. 8: Issue 2.

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"Information Technologies, Telecommuting and Cities," (with J. Carey), Cities in Competition, John Brotchie et. al., eds., Routledge, London, England, 1994.

"Telecommuting for Individuals and Organizations," (with J. Carey), The Journal of Urban Technology, Vol. 2: No. 1, Fall 1994.

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"The Structure of the Media," (with S. Ludwig) Dual City: The Restructuring of New York, John Mollenkopf and Manuel Castells, eds., Russell Sage Foundation: New York, NY, 1991.

"Foreign Banks, Telecommunications, and the Central City: New York" (with J. Brion), Global Services and the Central City, P. W. Daniels, ed., Routledge: London, England, 1991.

"The New Fibers of Urban Economic Development," Portfolio Vol. 4: No.1, Spring, 1991.

"Face to Face: Why Foreign Banks Still Love New York," (with J. Brion), Portfolio, Vol. 2: No. 2, Spring, 1989.

"Telecommunications and International Financial Centers," Information and Behavior, Vol. 3, 1988.

"Teleports, Cities, and Regions," (with K. Defoyd), Teleports and Regional Economic Development, Elsevier Science Publishers: Amsterdam, The Netherlands, 1988.

"New York vs. New Jersey: A New Perspective," Portfolio, Vol. 1: No. 2, Summer 1988.

"Telecommunications: Shaping the Future," in America's New Market Geography, George Sternlieb, ed., Center for Urban Policy Research, Rutgers University: New Brunswick, NJ, 1988.

"Telecommunications, World Cities, and Urban Policy," Urban Studies, December 1987.

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"Discussion," in Services in Transition: The Impact of Information Technology on the Service Sector, G. Faulhaber, R. Tasley, and E. Noam, eds., Ballinger: Cambridge, MA, 1986.

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Urban Mobility in the 21st Century, with Hugh O'Neill, Rudin Center for Transportation, NYU Wagner School, November 2012.

Commuting to Manhattan, A study of residence location trends for Manhattan workers from 2002 to 2009, with Carson Qing and Sarah Kaufman, Rudin Center for Transportation, NYU Wagner School, March, 2012.

The Emergence of the Super-Commuter, with Carson Qing, Rudin Center for Transportation, NYU Wagner School, March, 2012.

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How NYC Won the 2012 Olympics, Rudin Center for Transportation, NYU Wagner School, November, 2011.

Heliports and Their Importance to New York City, with Hugh O'Neill, Rudin Center for Transportation, NYU Wagner School and Appleseed, Inc., November, 2011.

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OP-ED ARTICLES

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- "New York's Coming Baseball Famine," New York Observer, November 15, 2013.
- "A Great Mayor Says Goodbye," New York Observer, October 1, 2013.
- "Sandy Debunks 'Nanny State,'" CNN, October 31, 2012.
- "Sky-High Stakes in Airline Bankruptcy," Crain's New York Business, June 11, 2012.
- "New York Is Lucky Not to Have the Games," The New York Times, April 2, 2012.
- "Newt vs. New York," The New York Times, January 24, 2012.
- "Subway Riders Get the Shaft," The New York Times, December 8, 2011.
- "A Toll Hike We Have to Swallow: Port Authority Needs Money to Keep Bridges and Tunnels in Shape," New York Daily News, August 17, 2011.
- "Let Us Give Thanks," The New York Times, June 6, 2011.
- "The Census Delivers Good News for New York: Let's Count the Ways," New York Daily News, March 27, 2011.
- "What Can They Do for Us Now?," The New York Times, November 4, 2010.
- "Struggling Towns Must Evolve or Die," The New York Times, March 28, 2010.
- "Fiscal Blood on the Tracks," The New York Times, November 2, 2009.
- "Kennedy Death Ends Era of Irish Power," The Politico, September 1, 2009.
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- "Don't Let Red Tape Stymie Stimulus," New York Post, January 26, 2009.
- "As if Thanksgiving Weren't Stressful Enough," Newsday, November 26, 2008.
- "Why the Meltdown Won't Stop NYC," New York Post, October 28, 2008.
- "You Had a Friend in Albany," The New York Times, July 6, 2008.
- "Death by Preservation," New York Post, May 22, 2008.
- "Out of Scale - We Need a Disaster Policy Sized to Our Catastrophes," The San Francisco Chronicle, December 27, 2007.
- "Overhauling the Federal Disaster-Response Bureaucracy," The Hill, October 18, 2007.
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- "Stone's Film Shows New York's Heart," New York Observer, August 21, 2006.
- "The Changing Face of Work in New York," The New York Times, July 17, 2006.
- "Gas and Interest Rates: The Issues That Matter," New York Observer, May 15, 2006.
- "Congestion Pricing in N.Y.? No," New York Daily News, November 20, 2005.
- "In American Politics, Geography is Destiny," New York Observer, November 15, 2004.
- "Not as Democratic as You Think," New York Daily News, August 29, 2004.
- "Finest, Bravest, Greediest?," The New York Times, August 24, 2004.
- "Gore's Blessing Won't Help Dean," New York Observer, December 22-29, 2003.
- "City and Party Politics- The Value of the Republican National Convention in New York City," The New York Times, July 26, 2003.
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- "Nixon and Castro: Still With Us," New York Daily News, November 30, 2000.
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- "Upstate's Gain is City's Loss," New York Daily News, May 19, 2000.
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- "Out-of-Towners Need not Apply," New York Newsday, August 7, 1992.
- "Wall Street Can Capitalize on Culture" New York Newsday, June 24, 1992.
- "Who Will Be The President of Our Cities?" Newsday, March 29, 1992.
- "New York's Down but not Out," (with H. O'Neill) New York Daily News, January 6, 1992.

"The Case for Higher Phone Rates," Albany Times-Union, January 6, 1991.

"City Should Make Trump Playground a Real One," Crain's New York, September 3, 1990.

"Come Visit Our Fantasy Islands," New York Newsday, July 18, 1990.

"In Planning, Who's the Boss?" New York Newsday, April 3, 1990.

"LI Has Assets to Build on if it Looks Ahead, not Back," Newsday, March 2, 1990.

"Phone Networks Transcend Borders, But All too often are Taken for Granted," San Francisco Business Times, December 4, 1989.

"Making New York Work: An Outline," The New York Observer, September 11, 1989.

"Untangling Telecommunications Technology," Forbes, July 24, 1989.

"Dial A Tax," The New York Times, April 6, 1989.

"Our Future Is Trans-Hudson," New York Newsday, September 2, 1988.

"When You're In New York, You're At The Center," New York Newsday, July 27, 1987.

RESEARCH GRANTS

Rockefeller Foundation, "Re-Programming Mobility: Getting Around Metropolitan America in 203 and the Coming Crisis in Transportation Planning," September, 2013-October, 2014.

US Department of Transportation, University Transportation Research Center, "Preparing Emerging Leaders in Transportation Innovation," January, 2014-December, 2014.

US Department of Transportation, University Transportation Research Center, "Adaptable Transportation Models for the New York Region," January, 2014-December, 2014.

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| 1991-2001 | <u>Information Technologies and the Future of Urban Environments</u> , National Science Foundation. |
| 1995-1996 | Project Director, <u>The Impact of Changing Federal and State Policies on New York City</u> , Charles H. Revson Foundation. |
| 1993-1996 | Project Director, <u>Manufacturing in New York City</u> , Alfred P. Sloan Foundation. |
| 1992-1993 | Project Director, <u>The Future of Manufacturing in New York City</u> , New York State Urban Development Corporation. |
| 1991-1992 | Project Director, <u>Research on Demographic, Economic and Technological Trends in New York City Region</u> , The Andrew W. Mellon Foundation. |
| 1990-1991 | Project Director, <u>New York in a Changing International Environment</u> , New York Telephone. |
| 1990-1991 | Project Director, <u>South Brooklyn Waterfront Revitalization Study</u> , New York State Urban Development Corporation. |
| 1988-1989 | Project Director, <u>Financial Services in New York State</u> , New York State Urban Development Corporation. |
| 1986-1989 | Project Director, <u>Communications Technology and World Cities</u> , Supported by Bell Communications Research, Northern Telecom, and NYNEX. |
| 1982-1983 | Project Director, <u>Assessment of Local Government Uses of Cable Television</u> , Benton Foundation. |
| 1981-1982 | Principal Investigator, <u>Review of Research on the New Telecommunications Technologies and Their Implications for Public Broadcasting</u> , Corporation for Public Broadcasting. |
| 1980-1981 | Principal Investigator, <u>Telecommunications and Productivity</u> , National Science Foundation. |
| 1975-1979 | Principal Investigator, <u>Test and Evaluation of Public Service Uses of Cable Television</u> , National Science Foundation. |

- 1978-1979 Principal Investigator, Public Policy for the Development of the Urban Waterfront, National Sea Grant Program, National Oceanic and Atmospheric Administration.
- 1975-1977 Co-Principal Investigator, Director of Research, Test and Evaluation of Public Service Uses of Cable Television, National Science Foundation.
- 1975-1977 Principal Investigator, The Redevelopment of the Urban Coastal Zone, National Sea Grant Program, National Oceanic and Atmospheric Administration.
- 1975-1976 Principal Investigator, Urban Neighborhoods and Recreational Uses of the Coastal Zone, National Sea Grant Program, National Oceanic and Atmospheric Administration.
- 1974-1975 Principal Investigator, Planning and Redevelopment of Urban Coastal Resources, National Sea Grant Program, National Oceanic and Atmospheric Administration.
- 1974-1975 Senior Research Investigator, Three Interactive Cable Television Formats for Community Information Centers Serving the Needs of the Urban Elderly, National Science Foundation.

PROFESSIONAL AND CIVIC ACTIVITIES

- Member, Board of Directors, Cabrini Medical Center, 1997-present.
- Member, Board of Directors, Pier, Park & Playground Association, 1997-present.
- Member, Board of Directors, Citizens Union of the City of New York, 1995-present.
- Member, Board of Directors, New York City Housing Partnership, 1993-1997.
- Member, Economic Advisory Committee, State Comptroller H. Carl McCall, 1996-present.
- Member, Editorial Board, The Journal of Urban Technology, 1996-present
- Economic Advisory Committee, Office of Management and Budget, City of New York, 1995-present.
- Member, Office of Technology Assessment, U.S. Congress, Advisory Panel, "Cities, Technology and Infrastructure", 1994-1995.
- Member, Economic Development Committee, New York City Partnership, Inc., 1988-1991.
- Member, Advisory Committee, Arts & Business Council Inc., 1994-1995.
- Member, Governor's Council on Fiscal and Economic Priorities, 1993-1994.
- Member, New York State Telecommunications Exchange, 1992-1993.
- Member, Mayor's Economic Advisory Roundtable, 1991-1993.

Member, Mayor's Task Force on Telecommunications Network Reliability, City of New York, 1990-1993.

Member, Citizen's Advisory Committee, Westside Waterfront Project, 1989-92.

Testified, "The Use of Public Rights-of-Way for Fiber Optic Communication Systems," Subcommittees on Surface Transportation and Economic Development, Committee on Public Works and Transportation, U.S. House of Representatives, April 15, 1986.

McGovern Distinguished Lecture, University of Texas, College of Communication, November, 1985.

High Technology Advisory Committee, New York State Urban Development Corporation, 1984-86.

National Research Council, Committee on National Security Telecommunications Policy Planning Environment, 1984-1985.

Editorial Advisory Board, Coastal Zone Management Journal, 1976-1982.

Testified, Subcommittee on Communications, Committee on Interstate and Foreign Commerce, U.S. House of Representatives, 94th Congress, 2nd Session, "The Role of Congress in Regulating Cable Television and the Potential for New Technologies in the Communications System," 1976.

Reviewer: Journal of Communications, Western Political Quarterly, Policy Studies Journal, Journal of the American Planning Association, Telecommunications Policy, Urban Affairs Quarterly, Wadsworth Publishing Co., John Wiley & Sons, Inc., McGraw-Hill, The John S. Guggenheim Foundation, Smith Richardson Foundation

CONSULTING

AT&T
Bloomberg Financial Services
City of New York
Consolidated Edison
Continental Cablevision
Jacob K. Javits Convention Center
Landauer Associates, Inc.
Llewelyn-Davies
National Science Foundation
New York State Bankers Association
New York State Cable Television Association
New York State Energy Research and Development Authority
New York State Urban Development Corporation
New York State Telephone Association
Organization for Economic Cooperation and Development
Paul.Weiss.Rifkind
Port Authority of New York & New Jersey
Research Board, Inc.
University of Hartford
U.S. Department of Commerce

BOOK REVIEWS

New York: The Politics of Regional Development, by M. Danielson and J. Doig, (Berkeley: University of California Press, 1985), in Urban Resources, Spring 1987.

Technology Transfer to Cities: Processes of Choice at the Local Level, by Henry W. Lambright (Boulder: Westview Press, 1979) and Making Cities Work: The Dynamics of Urban Innovation, ed., by David Morley, Stuart Prowdfoot, and Thomas Burns (Boulder: Westview Press, 1979), in Journal of the American Planning Association, January 1981.

The Politics of Shore Erosion: Westhampton Beach, by Joseph M. Heikoff (Ann Arbor Science Publishers, 1976), in Coastal Zone Management Journal, Vol. 3: No. 3, 1977.

CURRICULAR AND INSTRUCTIONAL GRANTS

State of New York, Governor's Office of Employee Relations, Policy Management Institute on Public-Private Management, 1986.

Aetna Life and Casualty Foundation, Development of Telecommunications Clinic at NYU Tisch School of the Arts, 1982-1983.

NYU Humanities Council, "Planning Cities of the Future," Spring 1979.

NYU Curricular Development Challenge Fund:

Telecommunications Clinic, 1982;

Summer Institute on Cable Television and Advanced Services, 1982;

Workshop on the Urban Waterfront, 1980.